

RESILIENCE TO NATURE'S CHALLENGES

Kia manawaroa – Ngā Ākina o Te Ao Tūroa

The Resilience Indicators Bank and the New Zealand Resilience Index

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Overview

Understanding and enhancing the disaster resilience of our communities is a national priority in New Zealand. There are efforts at the national, regional, and local scales to develop interventions that enhance communities' resilience.

Resilience is defined in the National Disaster Resilience Strategy as:

The ability to anticipate and resist the effects of a disruptive event, minimise adverse impacts, respond effectively post-event, maintain or recover functionality, and adapt in a way that allows for learning and thriving (NDRS, 2019, p.9).

To track our progress toward achieving this priority, the New Zealand Government funded the creation of a resilience assessment tool.¹

The desired resilience assessment tool needed to be:

- Capable of assessing disaster resilience at the sub-national level for all areas of New Zealand
- Repeatable (i.e., based on a consistently available set of measures)
- Sustainable for small and large communities (i.e., not cost or time prohibitive)
- Useful for tracking variations in disaster resilience between places and over time

As a result, a composite indicator methodology was selected as the basis for the resilience assessment tool. Composite indicators are formed by compiling a set of indicators that capture different aspects of a multi-dimensional concept (e.g., resilience) into a single index.²

Indicator selection for what has come to be known as the New Zealand Resilience Index (NZRI) was informed by New Zealand's national and international resilience strategies, the National Disaster Resilience Strategy (The Strategy) and the Sendai Framework for Disaster Risk Reduction, as well as international peer-reviewed literature exploring resilience theory and practice across numerous contexts. This review supplied a framework for the dimensions of resilience the NZRI should capture.

Determining the purpose, focus, and measurement parameters for the NZRI was a multi-step process, described in-depth in Stevenson et al. (2018). This short report focuses on the way the literature on resilience was systematically analysed to operationalise the complex social phenomenon of resilience into a set of observable components that can be consistently measured.

The first step in the creation of a composite indicator is to establish a clear theoretical framework. The theoretical framework shows which dimensions of resilience will be measured, how various dimensions relate to each other, and helps determine the criteria for the underlying variables of the index (Nardo et al., 2008). In our assessment of community disaster resilience, we examine the phenomenon of community disaster resilience as several linked dimensions. First, we break resilience down into seven community "capital" domains. Then, we identify a number of key "concepts" that capture the processes, assets, or characteristics that create resilience in communities. This leads to the specification of indicator "metrics" that can be used to observe and

¹ This work has been funded by the Ministry of Business Innovation and Employment through the Resilience to Nature's Challenges Kia manawaroa – Ngā Ākina o Te Ao Tūroa.

² See Stevenson et al. (2015) for a critical analysis of other types of available resilience assessment tools and Stevenson et al. (2018) for a more in-depth discussion of the composite indicators for resilience.

measure those resilience processes in New Zealand's communities. These indicators have been combined into a bank (the Indicators Bank).

Indicators Bank Overview

For the NZRI, the indicator selection process began with an extensive review of international approaches to measuring, monitoring, and evaluating resilience. This review led to the development of an Indicators Bank database with a row for each identifiable item used to assess dimensions of community resilience in published resilience assessment surveys, composite indices, scorecards, and components of computational modelling frameworks. See Appendix 1 for a complete list of assessment tools and indicator summaries included in the Indicators Bank.

In total, the resilience Indicators Bank database includes:

- Indicator items from 32 resilience assessment tools or indicator reviews
- 1,684 items (resilience indicators)
- Coded assessments of each item, noting:
 - o The community capital with which the item is associated
 - o The resilience concept captured by the item
 - Whether the item captures information relevant to a special interest community (e.g., indigenous people, rural communities, people with physical or medical disabilities)

Coding the Indicators Bank

Each of the 1,648 items within the Indicators Bank was coded using a two-step content analysis approach. First, binary (0, 1) codes were used to note whether the item fell into several pre-defined categories. The pre-defined categories were based on the community capitals theoretical framework described below. Then, the items were qualitatively analysed for consistently emerging themes, which we refer to as 'resilience concepts'. These resilience concepts were repeatedly refined to minimise overlap and ensure consistent application. A complete codebook of resilience concepts and definitions is provided in Appendix 2. Once the qualitative codebook was created, the entire Indicators Bank was then recoded using a final set of resilience concept codes.

Resilience Capitals

The Community Capitals Framework (CCF) offers an approach to understanding and measuring change within and across the interlinked systems that make up human communities (Emery & Flora, 2006). The CCF is a theoretical and analytical tool designed to show assets across a range of distinct "community capitals" that define the stocks and flow of resources within a community (Emery & Flora, 2006; Flora, Flora, & Fey, 2004).

The CCF was part of the foundational work on the Sustainable Livelihoods (SL) Framework developed initially by the Department for International Development (UK). The SL Framework and associated approaches sought to address the structural conditions that underlie pressing social issues (e.g., poverty) through assessments and interventions that recognise the interactions and inseparability of environmental, social, economic, and institutional aspects of societies (Ashley & Carney, 1999). In the CCF model there are seven different components of community capital: natural, cultural, human, social, political, financial, and built (Emery & Flora, 2006).

Each of these capitals contribute to the ability of a society to function, learn, and adapt in the face of disruption. We used these seven capital categories to organise the various aspects of resilience that assessment tools measure (Figure 1).



Figure 1: Community Capitals Framework used in the Resilience Indicators Bank database.

The National Disaster Resilience Strategy for New Zealand (The Strategy) uses a modified community capitals framework. The framework used in The Strategy captures the stocks and flows of different categories of resources within a community (Emery & Flora, 2006; Flora & Fey, 2004). Each of these capitals contribute to the ability of a society to function, learn, and adapt in the face of disruption.

These community capitals in The Strategy are referred to as resilience capitals and include; social resilience, cultural resilience, economic resilience, resilience of the built environment, resilience of the natural environment, and governance of risk and resilience. In this interpretation of the CCF, the human and social capitals are combined, resulting in six, rather than seven, capitals.

For the sake of creating categories that were clear and mutually exclusive, the pre-defined coding scheme used for the Indicators Bank used the seven-capital model. The following definitions for each capital guided the binary coding.

- **Built capital** indicators refer to physical engineered structures and systems, such as buildings, roads, utility distribution networks, machinery and the systems designed to support and administer those physical infrastructures. Built capital functions to shelter and transport people, goods, and services in a way that enables social and economic functions.
- **Cultural capital** refers to the values, symbols, practices, and assets that are reflected in the arts, heritage, and customs and associated practices, items, and structures.
- **Economic capital** refers to the financial resources of people, households, communities, businesses, and institutions. It also refers to the methods or practices that allow for the retention and growth of financial resources.
- **Environmental capital** refers to the 'natural' features and resources of a place such as landscapes, mountains, lakes and rivers, flora, and fauna.

- **Human capital** is the proficiency that is either intrinsic or obtained within a human population.
- **Social capital** refers to the features of social organisation that allow populations to function collectively, including cultural norms, trust, and networks.
- **Institutional capital** refers to the rules, activities, and structures that guide and govern social and economic functions.

Many of the resilience assessments included in the Indicators Bank were not developed within the context of the community capitals framework. As a result, indicator items may capture more than one capital domain.

As a general set of guidelines, indicators of built environment resilience capture the exposure, robustness, redundancy, resourcefulness, and capacity for rapid resumption of the built environment and the critical functions it serves. Indicators of cultural and economic resilience reflect the ability of cultural values and assets, including meanings placed on places and artefacts, customs, habitual practices, and significant landscapes to mitigate the adverse impacts of a disaster, optimise opportunities, and respond and recover effectively. Indicators of environmental resilience include attributes of the natural environment that reduce the exposure of people and property to the adverse effects of disasters. They also include the practices that enable the management and enhancement of environmental capital. Human capital enables the behaviours and actions that allow human populations to reduce the negative impacts of disruptions and maximise positive outcomes. Social resilience indicators capture the capacities of individuals, households, and placebased communities to mitigate the adverse impacts of a disaster, optimise opportunities, and respond and recover effectively. Indicators of institutional resilience are intended to capture the capacity of institutions to govern in a way that facilitates the resilience of the other capital categories; to learn and adapt in a way that maintains the resilience of the other capital categories (i.e., all other segments of society under their jurisdiction).

Resilience Concepts

Items in the Indicators Bank were also qualitatively analysed for consistently emerging themes, for aspects of resilience that are relevant to New Zealand, and concepts that could feasibly be measured quantitatively even if the data is not readily available right now. In total, we identified 66 resilience concepts that capture separate aspects of community resilience across the tools included in the Indicators Bank (Appendix 2). If more resilience assessment tools are included in the future, concepts may be added. Similarly, while efforts were undertaken to clearly define and apply the concept codes, a different analyst may have categorised the items differently. Additionally, the concepts do not necessarily reflect items that had the greatest influence on resilience outcomes, but concepts that were evaluated in the tools included in the Indicators Bank database.

Some resilience concepts appear in the Indicators Bank repeatedly, while others are less common. For example, there are 86 items in the Indicators Bank that attempt to capture "policy, legislation, and plans for DRR and resilience", 82 items that measure "household and community economic health", and 73 that refer to the "education, knowledge, and skill level" of the population. There are only 4 items that are designed to reflect "change of land use or land cover", 4 items that reflect whether the natural "environment is understood and valued by the population and/or government", and 3 items that refer to "public institutions' economic health". We attempted to create resilience concepts that had similar conceptual breadth so large numbers of items were not included or excluded in a concept due to over- or under-specification of the terms. Still, the frequency of each concept in the indicator bank is only meaningful in that it reveals how often such concepts were included in various resilience assessments. Frequency does not necessarily mean that a concept is more important or likely to influence resilience outcomes. Therefore, it is important to use these

concepts as a guide to how resilience might be assessed rather than as a definitive list of how resilience is understood and enacted.

The Indicators Bank can and has been used as a general database for those interested in the ways resilience has been measured in different contexts. The full Indicators Bank can be made available for research purposes upon request. It must be noted, however, that although we attempted to include as many documented sources of resilience assessments as possible, we did not apply a comprehensive systematic literature review approach to the accumulation of sources. As a result, we cannot claim that the Indicators Bank is a comprehensive representation of community disaster resilience measures in New Zealand. Additionally, the addition of new indicators ceased in mid-2018. As a result, there are likely new indicators available or updates to existing tools that should be considered in future iterations of the Indicators Bank.

Resilience Indicator Metrics

One of the most significant challenges of composite indicator construction is translating intangible resilience concepts into indicator metrics that can be consistently observed and measured. We used the resilience concepts developed in the Indicators Bank to guide the types of metrics we considered for the NZRI.

The 66 resilience concepts classified by community capital and suggested observable indicator metrics for each concept can be found in Appendix 3. The metrics were written to be both conceptually and culturally relevant and measurable within a New Zealand context. The indicator metrics are drawn from both items included in the indicator bank and knowledge of items that are relevant in a New Zealand context. In the specification of suggested indicator metrics we also took into account whether datasets are or are likely to become publicly available. The list of metrics is not comprehensive, and will need updating in the future.

Contact Details

For further information on this document, or to request access to the full indicators database, please contact Ellie Kay, Resilient Organisations Ltd., (ellie.kay@resorgs.org.nz).

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Appendix 1: Tools Reviewed in the Indicator Bank

Some resilience assessment tools were developed to be applied by an international audience (e.g., ARUP's City Resilience Index and the UNISDR's Disaster Resilient Scorecard for Cities), while others were developed in a national or subnational context (e.g., Australian Natural Disaster Resilience Index and the localised disaster-resilience index for coastal communities in the Philippines). In addition to indicators included in complete resilience assessments, the Indicators Bank also includes cross-case analyses of resilience assessments presented in "Persistent variables found in case studies of community resilience" (Cutter, 2016) and an extensive list of the indicators that were considered for resilience assessment in the development of the well-known Baseline Resilience Indicators for Communities (BRIC) (Burton, 2014; Cutter, Burton, & Emrich, 2010). In many cases the Indicators Bank includes items that were discussed as part of the construction of the final assessment tools. These include items that either could not be included due to lack of data availability or condensed in later iterations of the tool.

Two tools were included that have important connections to resilience assessment but were not explicitly developed to measure disaster resilience – the Canterbury Wellbeing Index (CERA, 2004) and the Indigenous Health Indicators Tool which is part of the US Climate Resilience Toolkit (EPA, n.d.). Additionally, tools were included that focus on a specific aspect of community resilience, such as infrastructure functionality or economic resilience.

The references included in the table below capture the location of relevant indicator lists and further explanations of the measurements. In the Indicators Bank, we have also tried to note where authors directly cross-referenced their selected indicators to other works. For example, Irajifar (2016) are explicit about their use the same indicator wording and justification for a sub-set of their indicators as Cutter et al. (2010), Mayunga (2009), and others. As a result, in the full Indicators Bank (available upon request) notes next to these indicators reference other sources that may be relevant references for that indicator.

TOOL NAME	PRIMARY REFERENCE	
A Basket of Indicators of Economic Resilience	Ranger, N. & Surminski, S. (2013). Disasters and their economic impacts: Disaster Resilience and Post-2015 Development Goals: The Options for Economics Targets and Indicators. In Mitchell, T., Jones, L., Lovell, E., & Comba, E. (Eds). Disaster risk management in post-2015 development goals: potential targets and indicators. Overseas Development Institute (ODI).	
Australian Natural Disaster Resilience Index	Parsons, M., Glavac, S., Hastings, P., Marshall, G., Mcgregor, J., Mcneill, J., Stayner, R. (2016). Top-down assessment of disaster resilience: A conceptual framework using coping and adaptive capacities. International Journal of Disaster Risk Reduction, 19, 1–11. https://doi.org/10.1016/j.ijdrr.2016.07.005 .	
Canterbury Wellbeing Index	Canterbury Earthquake Recovery Authority. (2014). Canterbury Wellbeing Index June 2014. Christchurch: Canterbury Earthquake Recovery Authority.	
Capacities for Community Resilience	Sherrieb, K., Norris, F. H., & Galea, S. (2010). Measuring capacities for community resilience. Social indicators research, 99(2), 227-247.	
Characteristics of A Disaster-Resilient Community (CDRC)	Twigg, J. (2009) Characteristics of a Disaster-Resilient Community. A Guidance Note. Available at: http://discovery.ucl.ac.uk/1346086/ .	
City Resilience Index	Arup International Development. (2017). City Resilience Index - Understanding and Measuring City Resilience. Retrieved from https://www.arup.com/perspectives/themes/cities/city-resilience-index .	
Coastal Resilience Index: Community Self- Assessment	Sempier, T. T., Swann, D. L., Emmer, R., Sempier, S. H., & Schneider, M. (2010). Coastal Resilience Index: A Community Self-Assessment Understanding how prepared your community is for a disaster (No. MASGP-08-014). Retrieved from http://masgc.org/assets/uploads/publications/662/coastal_community_resilience_index.pdf	
Communities Advancing Resilience	Pfefferbaum, R., Pfefferbaum, B., & Van Horn, R. (2011). Communities Advancing Resilience Toolkit (CART): The CART Integrated System. Oklahoma City, OK.	
Toolkit (CART)	Pfefferbaum, R. L., Pfefferbaum, B., Nitiéma, P., Houston, J. B., & Van Horn, R. L. (2015). Assessing Community Resilience: An Application of the Expanded CART Survey Instrument With Affiliated Volunteer Responders. American Behavioral Scientist, 59(2), 181–199. https://doi.org/10.1177/0002764214550295	
Community Based Resilience Assessment	United Nations Development Program. (2013). Community Based Resilience Assessment (CoBRA) Conceptual Framework and Methodology.	
(CoBRA)	United Nations Development Program. (2017). Graphics for FGD Section 3 Scoring (Community-Based Resilience Analysis (CoBRA) Implementation Guidelines: Version 2). Retrieved from http://www.undp.org/content/undp/en/home/librarypage/environment-energy/sustainable_land_management/CoBRA/cobra_guide.html	
Community Disaster Resilience Scorecard Toolkit	Torrens Resilience Institute. (2015). A way to measure Community Disaster Resilience. Bedford Park, South Australia. Retrieved from http://www.flinders.edu.au/fms/documents/ fms recycle NP1314 Revised TRI Toolkit and Scorecard Version 2.pdf	

TOOL NAME	PRIMARY REFERENCE	
Community Resilience Index - for Earthquake hazards in Baluchistan, Pakistan	Ainuddin, S., & Routray, J. K. (2012). Earthquake hazards and community resilience in Baluchistan. Natural Hazards, 63, 909–937. https://doi.org/10.1007/s11069-012-0201-x	
Conjoint Community Assessment Measure	Leykin, D., Lahad, M., Cohen, O., Goldberg, A., & Aharonson-Daniel, L. (2013). Conjoint community resiliency assessment measure-28/10 items (CCRAM28 and CCRAM10): A self-report tool for assessing community resilience. American journal of community psychology, 52(3-4), 313-323.	
Conjoint Community Resilience Assessment Measurement (CCRAM)	Cohen, O., Leykin, D., & Lahad, M. (2013). The conjoint community resiliency assessment measure as a baseline for pro fi ling and predicting community resilience for emergencies. Technological Forecasting & Social Change, 80(9), 1732–1741. https://doi.org/10.1016/j.techfore.2012.12.009	
County Resilience After the 2008 Wenchuan Earthquake	Li, X., Lam, N., Qiang, Y., & Li, K. (2016). Measuring County Resilience After the 2008 Wenchuan Earthquake. International Journal of Disaster Risk Science, 7(4), 393–412. https://doi.org/10.1007/s13753-016-0109-2	
Cumulative Adaptive Capacity Index (for Climate Change in Sri Lanka)	Thathsarani, U. S., & Gunaratne, L. H. P. (2018). Constructing and Index to Measure the Adaptive Capacity to Constructing and Index to Measure the Lanka Adaptive Capacity to Climate Change in Sri Climate Change in Sri Lanka. Procedia Engineering, 212(2017), 278–285. https://doi.org/10.1016/j.proeng.2018.01.036	
Disaster Resilient Scorecard for Cities	UNISDR (n.d.) Disaster Resilient Scorecard for Cities. Available at: https://www.unisdr.org/we/inform/publications/53349	
Economic Resilience Index	Briguglio, L., Cordina, G., Farrugia, N., & Vella, S. (2009). Economic vulnerability and resilience: concepts and measurements. Oxford development studies, 37(3), 229-247.	
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Health Resilience Index New Zealand	Pearson, A. L., Pearce, J., & Kingham, S. (2013). Deprived yet healthy: Neighbourhood-level resilience in New Zealand. <i>Social Science & Medicine</i> , <i>91</i> , 238-245. http://dx.doi.org/10.1016/j.socscimed.2012.09.046	
Indicators for the assessment of Disaster Resilience Capacity	Chen, S., Ferng, J., Wang, Y., Wu, T., & Wang, J. (2008). Assessment of disaster resilience capacity of hillslope communities with high risk for geological hazards. Engineering Geology, 98(2008), 86–101. https://doi.org/10.1016/j.enggeo.2008.01.008	
Indigenous Health Indicators Tool - US Climate Resilience Toolkit	EPA (n.d.) US Climate Resilience Toolkit: Indigenous Health Indicators Tool. Available at: https://toolkit.climate.gov/tool/indigenous-health-indicators-tool	
Localized disaster- resilience index (coastal communities, Philippines)	Orencio, P. M., & Fujii, M. (2013). A localized disaster-resilience index to assess coastal communities based on an analytic hierarchy process (AHP). International Journal of Disaster Risk Reduction, 3(2013), 62–75. https://doi.org/10.1016/j.ijdrr.2012.11.006	
Measuring disaster- resilient communities (coastal Indonesia)	Kafle, S. K. (2011). Measuring disaster-resilient communities: A case study of coastal communities in Indonesia. Journal of Business Continuity & Emergency Planning, 5(4), 316–326.	

TOOL NAME PRIMARY REFERENCE		
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Indicators for the assessment of Disaster Resilience Capacity	Chen, S., Ferng, J., Wang, Y., Wu, T., & Wang, J. (2008). Assessment of disaster resilience	
MOVE Framework	Birkmann, J., Cardona O. D., Carreño M. L., Barbat A. H., Pelling M., Schneiderbauer S., Kienberger S., Keiler M., Alexander D., Zeil P., & Welle T. (2013) Framing Vulnerability, risk and spcietal responses: the MOVE Framework. Nat Hazards (2013) 67: 193.	
Multi-dimensional scale model to measure community disaster resilience	Mayunga, J. S. (2009). Measuring the Measure: A Multi-Dimensional Scale Model to Measure Community Disaster Resilience in the U.S. Gulf Coast Region. Texas A&M University.	
Neighbourhood Disaster Resilience Index	Irajifar, L. (2016). Development and Validation of a Neighbourhood Disaster Resilience Index: A Case Study from Australia. Griffith University.	

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TOOL NAME	PRIMARY REFERENCE	
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Conjoint Community Assessment Measure	Leykin, D., Lahad, M., Cohen, O., Goldberg, A., & Aharonson-Daniel, L. (2013). Conjoint community resiliency assessment measure-28/10 items (CCRAM28 and CCRAM10): A self-report tool for assessing community resilience. American journal of community psychology, 52(3-4), 313-323.	
Conjoint Community Resilience Assessment Measurement (CCRAM)	Cohen, O., Leykin, D., & Lahad, M. (2013). The conjoint community resiliency assessment measure as a baseline for pro fi ling and predicting community resilience for emergencies. Technological Forecasting & Social Change, 80(9), 1732–1741. https://doi.org/10.1016/j.techfore.2012.12.009	
County Resilience After the 2008 Wenchuan Earthquake	Li, X., Lam, N., Qiang, Y., & Li, K. (2016). Measuring County Resilience After the 2008 Wenchuan Earthquake. International Journal of Disaster Risk Science, 7(4), 393–412. https://doi.org/10.1007/s13753-016-0109-2	
Cumulative Adaptive Capacity Index (for Climate Change in Sri Lanka)	Thathsarani, U. S., & Gunaratne, L. H. P. (2018). Constructing and Index to Measure the Adaptive Capacity to Constructing and Index to Measure the Lanka Adaptive Capacity to Climate Change in Sri Climate Change in Sri Lanka. Procedia Engineering, 212(2017), 278–285. https://doi.org/10.1016/j.proeng.2018.01.036	
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Indicators for the assessment of Disaster Resilience Capacity	Chen, S., Ferng, J., Wang, Y., Wu, T., & Wang, J. (2008). Assessment of disaster resilience capacity of hillslope communities with high risk for geological hazards. Engineering Geology,	
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TOOL NAME	PRIMARY REFERENCE	
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Conjoint Community Assessment Measure	Leykin, D., Lahad, M., Cohen, O., Goldberg, A., & Aharonson-Daniel, L. (2013). Conjoint community resiliency assessment measure-28/10 items (CCRAM28 and CCRAM10): A self-report tool for assessing community resilience. American journal of community psychology, 52(3-4), 313-323.	
Conjoint Community Resilience Assessment Measurement (CCRAM)	Cohen, O., Leykin, D., & Lahad, M. (2013). The conjoint community resiliency assessment measure as a baseline for pro fi ling and predicting community resilience for emergencies. Technological Forecasting & Social Change, 80(9), 1732–1741. https://doi.org/10.1016/j.techfore.2012.12.009	
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Disaster Resilient Scorecard for Cities	UNISDR (n.d.) Disaster Resilient Scorecard for Cities. Available at: https://www.unisdr.org/we/inform/publications/53349	
Economic Resilience Index	Briguglio, L., Cordina, G., Farrugia, N., & Vella, S. (2009). Economic vulnerability and resilience: concepts and measurements. Oxford development studies, 37(3), 229-247.	
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Health Resilience Index New Zealand	Pearson, A. L., Pearce, J., & Kingham, S. (2013). Deprived yet healthy: Neighbourhood-level resilience in New Zealand. <i>Social Science & Medicine</i> , <i>91</i> , 238-245. http://dx.doi.org/10.1016/j.socscimed.2012.09.046	
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Appendix 2: Resilience Concept Definitions from Indicators Bank Code Book

CAPITAL	RESILIENCE CONCEPT	DEFINITION
Built	Building stock exposure	The amount or proportion of buildings/structures exposed to damage because of a hazard. Potential amount of loss or cost of repair.
Built	Building stock redundancy/ sheltering capacity	Vacant or available building capacity. Number of beds, rooms, buildings available for post-disaster mobilisation or relocation.
Built	Building stock robustness/ responsiveness/ adaptability	The quality of the existing building stock. Often includes references to years of construction, construction materials, capacity of buildings to retain function following a disruptive event.
Built	Evacuation enabling infrastructure	Infrastructure (roads, bridges, airports) that can enable evacuation or movement of people and goods before or after a disruptive event. Includes references to risk of community isolation.
Built	Infrastructure that enables access to resources and critical services	Infrastructure (roads, bridges, airports, infrastructure to support public transport) that enables access to the resources and services communities need to function socially and economically. Includes references to average travel times to critical resources and services.
Built	Lifeline utility exposure	The amount or proportion of lifeline utilities or service exposed to damage or loss of functionality because of a hazard. Potential amount of loss or cost of repair.
Built	Lifeline utility robustness/ redundancy/ responsiveness/ adaptability	The quality of the existing lifeline utilities, the capacity to absorb disruptions, retain functionality, recover quickly, or find alternative ways to deliver critical services to populations.
Built	Protective infrastructure	Existence, quality, or maintenance of structures designed to protect people and assets from hazard disruption or losses. For example, stop banks and flood ways.
Cultural	Integration of indigenous or traditional knowledges into planning, policy, and legislation	The intentional integration of indigenous or traditional knowledges into planning, policy, and legislation.
Cultural	Maintenance/ preservation of cultural resources, traditional knowledge/practices/ language, history	Efforts to retain, maintain, or preserve cultural resources, traditional knowledge/practices/language, history including programmes, spending, practices and behaviours.
Cultural	Provision of cultural assets/resources	Institutions or community members/ organisations supply the resources, assets, and other support for cultural activities including arts, entertainment, museums, event spaces, and historic sites.
Cultural	Sustainability and vibrancy of culture	Evidence that indigenous culture/knowledge, heritage, and arts are adequately funded, engaged by the population, and/or are likely to endure.

CAPITAL	RESILIENCE CONCEPT	DEFINITION
Economic	Affordability/availability of important resources/services	Resources that are important to people's health or ability to socially or economic function are available and affordable to the community. This includes lifeline utilities such as fuel, electricity, and transportation.
Economic	Business community health	Capacity of business community or local economy in an area to absorb disruptions, respond and recover quickly, and adapt before and after a disaster. Includes references to businesses' resource levels/financial status, access to credit and finance, diversity of business types, exposure to shocks.
Economic	Business community planning and preparedness	Businesses proactively engage in planning, preparedness, risk reduction, and mitigation activities.
Economic	Economic equity	The degree of disparities in income or economic opportunities and efforts to minimise or address inequity.
Economic	Economic exposure	The number/proportion of businesses, capital/assets, and livelihoods exposed to losses because of a hazard. Potential amount of loss or cost of recovery.
Economic	Food security	Reliable access to enough food/nutrition. Security of food supplies and food distribution networks in a crisis.
Economic	Household/ community economic capital/power	Ability of the population to manage, control, retain, and benefit from their capital or assets. Often captured as home ownership, security of land tenancy, or local ownership of businesses, capital, and assets.
Economic	Household/community economic health	Capacity of the population to economically absorb disruptions, respond and recover quickly, and adapt before and after a disaster. Includes references to household resource levels/financial status, access to credit and finance, diversity of income sources, exposure of livelihoods to shocks.
Economic	Housing availability/ affordability/ cost of living	Cost, affordability, and availability of housing to buy or rent. Median/mean value of homes in an area.
Economic	Insurance saturation/ coverage	Availability/affordability, rate of uptake, and adequacy of coverage for household or commercial insurance.
Economic	Labour-force capacity/ Employment	Employment rate or labour-force participation rates of population subgroups (e.g., women, youth).
Economic	Macro-economic health	Regional, national, or general market-level indicators of the economy's capacity to absorb shocks, respond and recover quickly, and adapt before and after a disaster.
Economic	Public institutions economic health	Financial position of public (government) institutions/organisations/agencies to absorb shocks, respond and recover quickly, and adapt before and after a disaster.
Environmental	Change of land use/land cover	The amount or proportion of an area that has changed from one type of land use, land cover, or land classification type to another in a given period of time. Often used to indicate loss of natural environments that provide buffering capacity to populations.
Environmental	Drinking water quality/ quantity	Quality and availability of drinking water to population.

CAPITAL	RESILIENCE CONCEPT	DEFINITION
Environmental	Environment understood/valued by population/ government	Indicators that the community and/or government understands and/or values the natural environment and the functions or services it provides the community.
Environmental	Environmental management practices for sustainability/disaster or climate resilience/ mitigation	Environmental management practices or policies promote or maintain the sustainability of development practices and account for the natural environments role in allowing the community to absorb, mitigate, and recover from climate and disaster event impacts.
Environmental	Hazard exposure	The degree to which the population or natural environment is exposed to the negative effects of climate change or disaster events, including immediate losses and degradation of function.
Environmental	Land use classification	Information on land cover and the types of human activity involved in land use. Includes residential and commercial development density and the urban/rural profile.
Environmental	Natural resource availability and health	The availability and health (sustainability, amount of degradation, quality) of natural resources including air, soil, biodiversity, vegetation levels, and other relevant environmental/natural resources.
Human capital	DRR and emergency knowledge/ training/ preparedness	The degree to which individuals, households, and communities have knowledge about, training in, and have conducted preparedness or mitigation activities for emergencies, hazards, and disaster risk reduction. This includes references to previous experience of disasters.
Human capital	Education, knowledge, & skill level	The general knowledge, skills, and levels of education held by individuals or households.
Human capital	Need for special assistance	Populations needing help to complete core tasks or populations that will need special assistance in an emergency. This includes people with disabilities or who are otherwise infirm and institutionalised populations.
Human capital	Physical and mental health (wellbeing)	The physical and mental health of the population including their general ratings of life quality and life satisfaction. Also includes references to rates of health promoting or health degrading behaviours (e.g., smoking).
Human capital	Speaks dominant language (English)	Speaks the official language or language most commonly-used by official sources of information.
Institutional/ Governance	Early warning and DRR communications/information dissemination	Funding, practice/active use, and maintenance of hazard early warning systems and other disaster risk reduction, response, and recovery related communication and information dissemination. Includes references to the proportion of population covered by/able to access these systems.
Institutional/ Governance	Effort to assess, understand, record risks	Public organisations/agencies fund, support, and conduct assessments of disaster risks and use risk information in decision making where relevant.

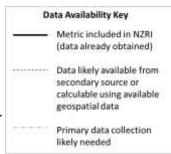
CAPITAL	RESILIENCE CONCEPT	DEFINITION
Institutional/ Governance	Health services/ medical care capacity	The availability of health and medical services, practitioners, and facilities. Institutional funding and support for health services, and capacity of population to access these services.
Institutional/ Governance	Institutional character - capacity to adapt, learn, innovate	Practices and policies that show government/public organisation ability to adapt, learn, and innovate.
Institutional/ Governance	Institutional character - cross- agency networks, mutual aid agreements, collaborative planning	Government/public organisations work collaboratively with or establish networks and agreements with other organisations, communities, or regions to improve the flow of information and resources during business as usual and during and after crises.
Institutional/ Governance	Institutional character - preparedness, professionalism, resilience of emergency services/emergency managers	Emergency services or DRR and emergency management practitioners' level of training, preparedness, professional certification, and maintenance of skills.
Institutional/ Governance	Institutional character - resilience of critical government/ administration functions	The resilience of government/ public organisations and ability to reduce the negative impacts of a disruption and continue delivering critical government and administrative functions in case of a disruption.
Institutional/ Governance	Institutional character - transparency, accountability, inclusiveness	Practices of government/public organisations to ensure transparency, public accountability, and inclusiveness of all segments of the population in decision making and delivery of services. Processes in place to review/ promote transparency, accountability, and inclusiveness.
Institutional/ Governance	Policy, legislation, and plans for DRR and resilience	The existence, quality, relevance, and implementation of hazard, disaster risk reduction, and resilience policy, legislation, and plans, including hazard zoning, building codes, climate change, and other relevant issues.
Institutional/ Governance	Provision (or capacity to provide) DRR management (hazard information, preparedness, response, and recovery)	The existence or resourcing of disaster risk reduction, hazard and resilience management agencies, services, or actions. Includes actions taken by emergency managers to provide training, information, or services to the public.
Institutional/ Governance	Provision of education, safety, and social support services	Government support for/resourcing of education, safety (including fire, policy, courts etc.), and social support services for the population. Includes assessments of availability and access to these organisations.
Institutional/ Governance	Provision of insurance and response/ recovery/ resilience financing	Government/public sector/ or market provision of insurance and financing for disaster response, recovery, and resilience enhancements. Includes affordability/ availability of insurance.
Institutional/ Governance	Public trust in government /governing institutions	The level/ degree to which the public or segments of the population trust the government or specific public agencies and organisations. Public faith in the government/ governing institutions.

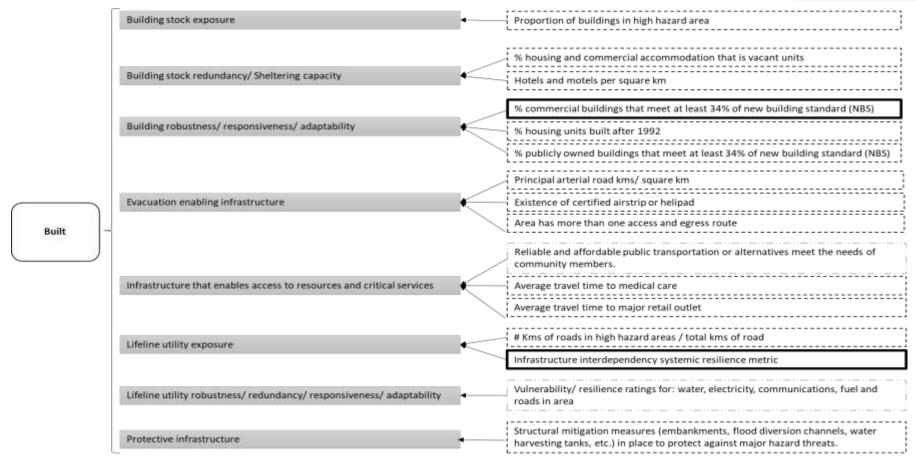
CAPITAL	RESILIENCE CONCEPT	DEFINITION
Social	Access to information/ communication services	People's access to or ability to access information or communication services. Includes access to telephone, internet, newspapers, and other communication mechanisms. Includes access to hazard/disaster information before, during, and after disruptive events.
Social	Age structure	Information about the distribution of various age groups of people within the population.
Social	Civic engagement	Population engages with or is able and encouraged to engage with governance institutions by, for example, voting, attending meetings, serving on community boards. Degree of interaction between government/ public organisations and the population.
Social	Collective efficacy	The capacity of the community to deliver on collectively held goals. The ability to act collectively to get things done in and for the community. Belief in personal and community resilience or resilience capacities.
Social	Community inclusion and equity	Community's inclusiveness or efforts to engage all segments of the population, positive engagement/ interaction between different sub-populations, and equitable treatment and access to community resources.
Social	Community leadership capacity and external networks	Existence of leaders/ leadership structures in the community. The capacity of the community to self-govern or self-manage before, during, and after crises. Networks and access to people, agencies, and resources that exist outside of the community and offer access to more information and resources.
Social	Community led DRR and resilience planning and action	Community leadership or capacity to lead disaster risk reduction and resilience planning, training, mitigation, and response and recovery activities.
Social	Community participation/ engagement in DRR training, planning, mitigation activities	Public participation in or engagement with DRR training, planning, mitigation, or resilience building activities. Focus is on engagement with programmes/activities delivered by emergency managers and other. Excludes measures of personal and household disaster knowledge, level of training already attained, household plans in existence etc, which is captured in Human Capital concept "DRR and emergency knowledge/ training/ preparedness"
Social	Crime/ anti-social behaviour	The amount of crime or anti-social behaviour in a community. Feelings of safety and security in the community.
Social	Demographics (other)	Population distributions of gender/sex, population/population trends, ethnicity/race, marital status
Social	Generalised trust	The existence or degree of trust within and among community members.
Social	Household composition	The number/ distribution of different household composition types, including single parent families, lone person households, households with children.
Social	Local embeddedness - place attachment/place awareness	Population's length of residence, investment in, or attachment to their community. The degree to which the population understands or is aware of issues relevant to their community.

CAPITAL	RESILIENCE CONCEPT	DEFINITION
Social	Mobility/proximity - means and access to resources/services/ evacuation/sheltering	Population/household access to transportation or proximity of residences to resources, services, and, in case of a crisis, sheltering or welfare centres. Personal or household means to evacuate in case of a crisis.
Social	Social and community engagement	Engagement or opportunities and encouragement of people to engage with others in their community. Participation in clubs, religious groups, and other networks including informal/interpersonal networks; people's sense of belonging in their community; access to supportive relationships/ social support. Includes counts of social/community or non-profit organisations.
Social	Transient and seasonal populations	Indicators that address issues specifically relevant to transient or seasonal populations.

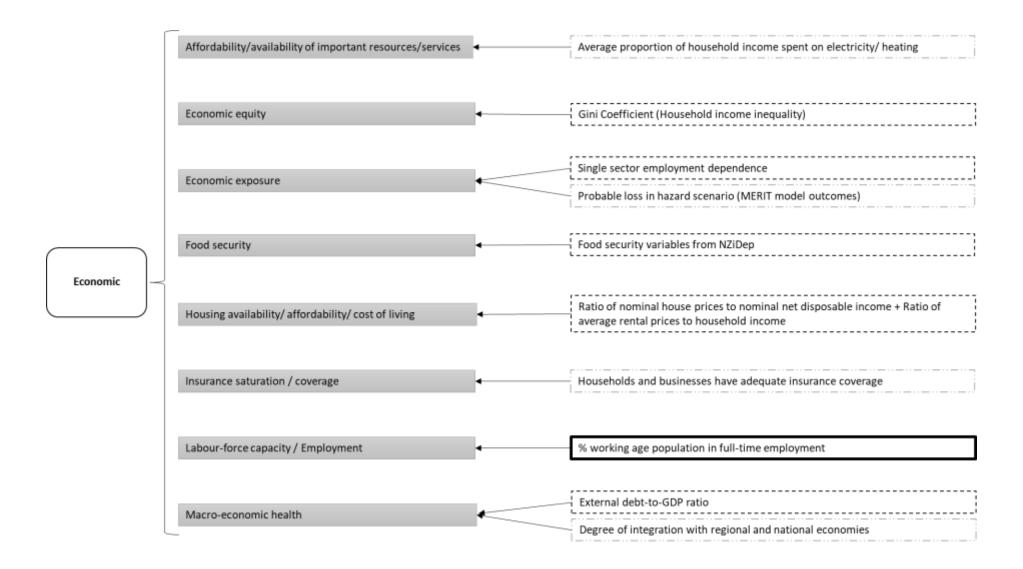
Appendix 3: Resilience Concepts and Metrics by Community Capital

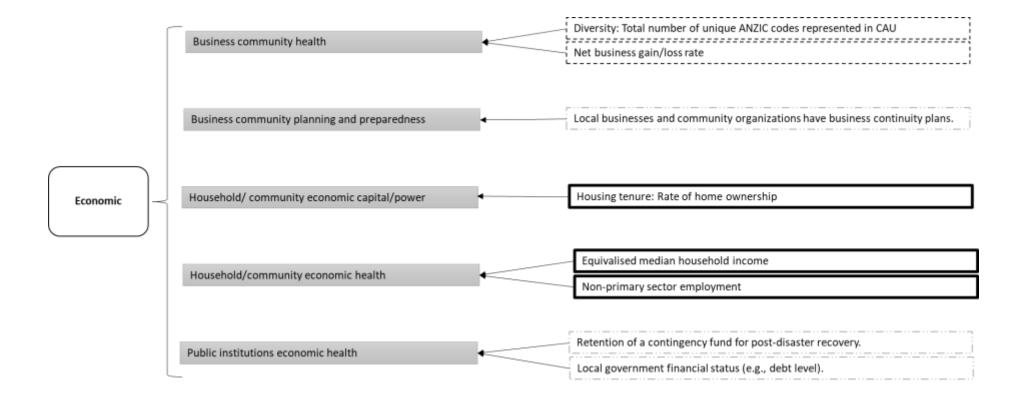
The figures show data availability for each metric. The key associated with the following figures is shown in the top right hand corner.





Cultural	Integration of indigenous or traditional knowledges into planning, policy, and legislation		Indigenous and traditional knowledge is valued and applied to community decision making processes Evidence of the preservation and application of indigenous knowledge and appropriate technologies relevant to environmental management.
	Maintenance/ preservation of cultural resources, traditional knowledge/practices/language, history Provision of cultural assets/resources		The percentage of historical sites lost between 2000 and 2017 using 2000 as the baseline year by Territorial Authority
			Culturally significant structures and/or areas are protected through emergency planning
			Arts, entertainment, recreation centres, museums, and historic/cultural sites per 1,000 population.
			Faith-based, spiritual and cultural groups have spaces to gather in the community.
	Sustainability and vibrancy of culture		% population that attended or participated in arts or cultural events in the last year Funds received successfully support community activities and shared goals.





	Change of land use/land cover	-	Percentage change in 'natural' land use between 1990 and 2012.
	Drinking water quality/ quantity	\leftarrow	% TLA pop access to safe drinking water (bacteriologically-compliant), mean % TLA pop access to safe drinking water (protozoal-compliant), mean
	Environment understood/valued by population/ government		Community members' lifestyles reflect their valuing of the local environment. Proportion of population reporting that the environment is important or very important to them
			Critical ecosystem services identified and monitored annually on a defined set of key health/performance indicators.
Environmental	Environmental management practices for sustainability/disaster or climate resilience/ mitigation		Level of local/regional government spending on environmental maintenance/regeneration with hazard resilience co-benefits projects per capita.
			Proportion of high hazard areas that are undeveloped public lands, such as parks, forests or preserves.
	Hazard exposure		% land area not in high landslide incidence zones + not in an inundation zone (100/500- year flood and storm surge combined) % land area that does not contain erodible soils (and/or areas prone to liquefaction)
			% of population in areas that are at risk from natural hazards
	Land use classification	\leftarrow	Indigenous vegetation cover % and/or % land area that is a wetland, swamp, marsh, mangrove, sand dune, or natural barrier Population remoteness category
			% land area that is developed open space
	Natural resource availability and health		Air quality: Average annual PM10, mean Soil erosion ton/year/person

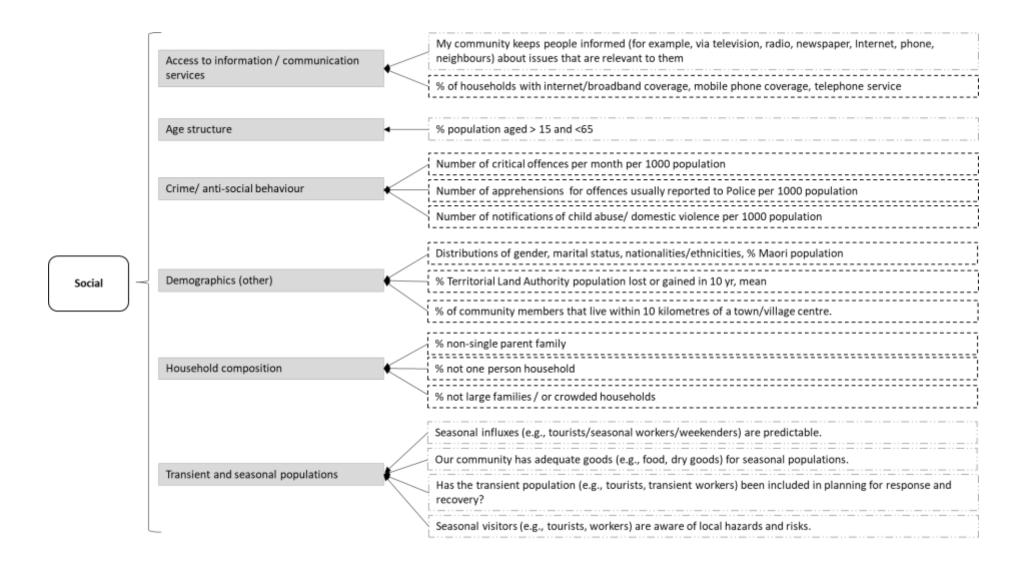
	DRR and emergency knowledge/ training / preparedness		Percentage of people who have experience with disasters (estimated based on the duration of residence of a specific household in a hazard-exposed area) Community disaster plans publicly available and widely understood. Many community members are trained in disaster response/ search & rescue and first aid and CPR and are willing to help in emergency situations. % community members who know about facilities/services/skills available pre-, during and post-emergency, and how to access these. % community members have emergency supplies at home, work and in their cars. Most community members can recognize warning signal(s) (e.g., emergency sirens) and know what to do.
Human	Education, knowledge, & skill level	$ \leftarrow $	% of working age usually resident population who have post-high schools education Human capital index (SEIFA) What proportion of population with skills useful in emergency response/ recovery (e.g., first aid, safe food handling) can be mobilised if needed? (e.g., % health care employees, % construction employees)
	Need for special assistance	\leftarrow	% population without a disability % population that is not institutionalized or infirm
	Physical and mental health (wellbeing)	<	Hospitalisation rate Drug & alcohol abuse rate, domestic violence rate, suicide rate Self-rated life satisfaction, wellbeing, and quality of life
	Speaks dominant language (English)	-	% population fluent in English

	_	
		Percentage of population covered by awareness raising and preparedness programs facilitated by first responder organisation
	Early warning and DRR Communications/ Information	EWS capable of reaching whole community (via radio, TV, telephone and other communications technologies, and via community EW mechanisms such as volunteer networks).
	Dissemination	Hazard warning signs (e.g., floods, tsunamis, landslides, avalanche) are clearly posted in appropriate languages and understood.
		Well trusted community members are designated to communicate during a disaster (including speakers of all local languages).
		Ongoing monitoring of hazards and risks and updating of assessments.
	Effort to assess, understand, record risks	Detailed and up to date hazard maps exist for the area, covering perils, assets and populations at risk, and are known to be accurate
Institutional/		The local fire and police departments, and search & rescue regularly practices disaster/emergency drills.
Governance	Institutional character - preparedness, professionalism, resilience of emergency services/emergency managers	There is a local, adequately staffed and trained ambulance service or medical response team.
		Local health care providers (e.g., family physicians, nurses) have disaster training.
		Schools include disaster preparedness in their curriculum, have up-to-date hazard plans, and/or do emergency drills
	Institutional character - resilience of critical government/ administration functions	Proportion of agencies/governing organisations who have up-to-date plans for continuity of computer systems and data critical to government continuity.
		Proportion of agencies/governing organisations who have up-to-date plans for continuity of all critical administration functions
		% completeness of hazard planning of district plan using 2015 comprehensive planning review
	Policy, legislation, and plans for DRR & resilience	Community disaster plans reviewed and updated regularly by all relevant stakeholders.
		Comprehensiveness of the local infrastructure emergency protection plan? (e.g., water supply, sewerage, power system)

]			Number of hospital beds per 1,000 people by TA.
	Health services/ medical care capacity		Medical doctors/10,000
			Expenditure on research and development
	Institutional character - capacity to adapt, learn, innovate		Agencies/local/regional government make efforts to learn from what other areas/institutions do to increase resilience
		1.	Lessons learned from previous events incorporated into current disaster planning
Institutional/ Governance	Institutional character - cross-agency networks, mutual aid agreements, collaborative planning	•	There are strong working relationships between our community leadership, neighbouring communities and regional, territorial or provincial partners.
			Clear, agreed and stable DRR partnerships between local stakeholder groups and organisations (communities and CBOs with local authorities, NGOs, businesses, etc.).
		_ /	Inclusion/representation of vulnerable groups in community decision making and management of DRR.
	Institutional character - transparency, accountability, inclusiveness	K	Households in the community feel well represented by effective leaders and officials that work for their interests.
	_	\	Extent to which data on the areas risk, vulnerability, and resilience position is shared with the community organizations and public.

Institutional/ Governance	Provision of education, safety, and social support services	Average waiting time for social housing/ social services Policy & Fire stations per 10,000 Schools and early childhood education centres per 10,000	
	Provision (or capacity to provide) DRR management (hazard information, preparedness, response, and recovery)	Local first response teams have sufficient equipment, vehicles, and resources Regular training (refresher courses and new skills) provided by/for local organisations; regular practice drills, scenario exercises, etc.	_
	Provision of insurance and response/recovery/resilience financing	Maintenance of/ levels of community-managed emergency/ contingency funds Community access to affordable insurance (covering lives, homes and other property) through insurance market or micro-finance institutions.	
	Public trust in government /governing institutions	My community has services and programs to help people after a disaster. Average reported level of trust of government agencies: "How much do you trust: the police, the education system, the media, the courts, Parliament, the health system"	

		% population that voted in the last general election / last local election
	Civic engagement	Average attendance at community meetings/ population
	Collective efficacy	Many community members are motivated to get involved in problem solving at the community level as a collective effort.
		Number of civic organisations, local issues groups, or political groups per 1000 population
		People in my community have hope about the future.
		People in my community work together to improve the community.
		My community has priorities and sets goals for the future
	Community inclusion and equity	Number of women/ ethnic/racial minorities in community leadership positions./ There is diversity in who participates in community events (age, gender, role in the community).
Social		Average responses to acceptance of diversity module of NZGSS
	Generalised trust	Average generalized trust rating: "In general how much do you trust most people in New Zealand"
	Local embeddedness - place attachment/place awareness	Percentage of residents who have lived in their current area for five or more years.
		Net migration rate/1,000 over time
		I feel a sense of belonging to my town./ I am interested in what goes on in my town/ I would be prepared to help out with a community project (attitudinal attachment questions)
		Percentage of usually resident population in an area who identify as having engaged in 'voluntary work through any organisation, group or marae.'
	Social and community engagement	Number of community organisations in area/ 1000 (sports clubs, religious facilities, social advocacy groups, community organisations) Social fragmentation index



		-	Organised volunteer groups integrated into community, local and supra-local planning structures.	
	Community leadership capacity and external networks		Leaders/local government and and/or Chief/President, Mayor and Council successfully access grants for disaster planning and preparedness.	j
			Clear lines of communication exist between our community and regional, territorial and provincial leadership/partners.	j
			DRR/DRM and other training addresses priorities identified by community and based on community assessment of risks, vulnerabilities/resilience and associated problems.	j
	Community led DRR and Resilience planning and action Community participation/engagement in DRR training, planning, mitigation activities	\leftarrow	Households and families develop their own disaster plans within context of community plan.	j
Social			Local disaster plans/response organisations are community managed and representative.	_
		/	% of Households with enough food or water for three days	_
		4	% of Households with an emergency plan	_
			% population participating in available DRR outreach/ training	j
			Most community members minimize disaster risks (e.g., trimming trees around the home, insulating pipes).	_!
	Mobility/proximity - means and access to resources/ services/evacuation/sheltering		Proportion of the population has the capacity to independently move to safety? (e.g. non-institutionalised, mobile with own vehicle, adult)]
		1	Average distance to services: medical facility, commercial centres, marae/welfare centres/disaster hubs	Ì